

A note on method

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The scenarios presented here are constructions, and the reader is entitled to know their limits. They rest on seven variables chosen by the author, where other analysts would select a different list. They assume relationships between these variables that experience suggests without proving, and they assign qualitative probabilities, without a model. Their usefulness lies in their ability to structure reflection, to identify robust decisions and to prepare responses before events impose them. Large companies and public administrations have used this method for half a century, whereas financial centres, which have no management, rarely use it for themselves.

A financial centre can nevertheless equip itself with this instrument. The Geneva umbrella organisations, together with the cantonal authorities, the training institutes and the institutions, could conduct a scenario exercise on the financial centre every three years, based on the dashboard proposed above, and publish its conclusions. Without binding anyone, such an exercise would give the centre a self-awareness that its competitors, directed by single authorities, possess by construction. The present chapter is a first version of it, produced by a single author, with the data available in September 2026. It will be superseded, and that is its purpose.

For general information only. This article does not constitute legal or tax advice, does not replace advice on an individual case and creates no lawyer-client relationship. It reflects the legal position as of September 2026.

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